



ANNUAL REPORT 2021-2022

rooted in vibrant communities

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Letter from BOARD

Hello community and partners,

RVC has had a thriving year, and a challenging one.

Externally, there are new opportunities and excitement with our partners coming back to in-person spaces. Internally, our team has grown and is leading the way in modeling shared leadership in a nonprofit. We are proud of our continued journey to grow into new organizational culture practices. We remain steadfast in our commitment to support the self-determination and power of our BIPOC organizations and leaders focusing on our collective growth and opportunity. We are also excited to have launched the Social Justice League, designed to raise funds dedicated to our partners first and foremost. We are excited to continue to support and learn from our partners in transforming how nonprofits lead. As a partner and co-chair of the board, I couldn't be more honored to be part of this work.



Thank you. We deeply appreciate the vibrant love and energy with which our communities continue to do the work and uplift each other.

It has been a year of big changes, of long range plans coming to fruition, of choosing to deepen our current programming. We officially moved to our new shared leadership model with four new co-executive directors, each of whom took on hybrid Executive Director roles and stayed on as a program team member! This also meant a shift into an even stronger model of distributed leadership with the formation of new Team Tenders (the closest parallel is program directors), who are focusing on coordination, communication, strategy, and capacity among our programs and in their teams.

We also launched our Social Justice League this year, providing our first year of \$100,000 of unrestricted dollars to every current RVC partner as of March 2022! We have an ambitious goal of providing a similar level of unrestricted funds for for multiple years to come, especially if our experimental model of funders organizing funders gains momentum.

Throughout our transitions, we have repeatedly committed to centering wellness, joy, and investing in our relationships, with each other, our partners, and across the RVC community. Doing so means slowing down, incorporating time to ask for and integrate feedback in our programmatic cycles, and being transparent about our needs and limits. It also means creating even more policies to promote wellness such as additional CoVid related sick leave and changing our use of professional development funds, to include a certain percentage that staff can use for self-care and personal development. This intentional culture building is a work in progress, and includes experiments small and large in true RVC style! But, our commitment to serving our partners and investing in our community with love and integrity remain steadfast.

Along with our partners and many of you, we are facing the effects of the CoVid pandemic and its stresses, the uprisings related to Black Lives Matter, and changing policies around immigrantion, reproductive rights, and more. We are looking forward to embracing more and more opportunities to gather, organize together, and shift the work once again. Thank you for learning and supporting alongside us, as we continue to build the capacity needed for BIPOC leaders and organizations to thrive in the non-profit space, and support our collective visions around seeing our communities thrive.

With Love, RVC Staff

HOW DO WE MAKE AN IMPACT?

RVC works with our partners to identify strategies, goals, priorities, and key elements of their organization. We then provide services that help our partners build systems or infrastructure that allow their organizations to better carry out their mission in sustainable and equitable ways, which can come in forms of strategic planning, fundraising planning, and organizational development.



Capacity Building (CAP) Team

Nonprofits need space to grow without being consumed by the administrative details that can distract from their mission. RVC offers partners Model A fiscal sponsorship. We manage several grassroots organizations' back-end operations including accounting, contracting, human resources, legal, compliance, and payroll.

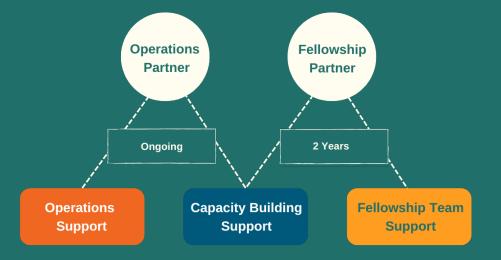


Operations Support (OS) Team

RVC organizes paid Community Impact fellowships for leaders of color who learn and work for two years in nonprofit community organizations committed to equity. Fellows receive leadership training, coaching, mentorship, and work in meaningful roles that strengthen the organization and advance their careers. Over 78% of alumni are hired by their employer or stay working in the nonprofit sector.



Fellowship Team



ORG-WIDE UPDATES

This past year saw a lot of learnings inside of RVC as a response to the structural changes as part of our evolution towards shared and distributed leadership (which we will cover later in the report!). With this transition, there's been a responsive shift in how we work. We are adapting how the program teams work together...especially when we have overlapping partners who receive multi-layered support. There's always been a strong resonance between RVC's programs, but, with distributed decision-making, we are discovering the need to build out new connections that may not have existed before.

This intentional effort to grow our internal communication, transparency, and coordination has led to early successes!

- Better coordination between OS and CAP has provided ways for both teams to support partners to better understand their finances and prioritize planning that promotes the organization's sustainability
- 11 of our partners worked with our CAP team to assess their long term organizational needs and strengthen aspects of their organizational culture, specifically: supervision, work planning, and giving and receiving feedback. This was a direct result of the Fellowship team focusing on these two elements of organizational development in the Fellowship Partner onboarding process. Cross-collaboration between Fellowship and CAP provided an opportunity to have an integrated understanding of each organization and their needs, while also preparing them to have tools ready to support their own onboarding of the incoming Fellow.
- Increased coordination between Fellowship and CAP
 which has led to monthly and consistent liaison meetings
 to discuss coordination and communication between the
 two teams. It led to increased coordination and planning
 around partner onboarding, getting clear on programmatic expectations and practices, and fellows supports
 prior to the fellowship start.

BY THE NUMBERS

7 YEARS

\$2.57 MIL BUDGET

24 STAFF

50+ TOTAL PARTNERS

48 LEADERS
OF COLOR



OPERATIONS SUPPORT

Our Operations Support Program centralizes the administrative and operations work for BIPOC-led community organizations. With less time and energy spent on things like financial management, HR, and payroll, our Operations Support Program partners can focus on providing more effective services, building community power, and changing inequitable systems and policies.

New operations support partners!

- Collective Justice NW
- Alphabet Alliance of Color
- ▶ Ala Garifuna Women

Taking a Pause

RVC Operations Support staff, upon receiving feedback from partners through evaluations, decided it was crucial to take a pause to focus on our current partners and how to best serve and support them and future partners rebuild and update systems. Taking this time to build a healthy and sustainable infrastructure was crucial to us anticipating bring on new partners in FY23!





Jess Hartman – alum of 2017-2019 Fellowship cohort, former staff of FOCS, current OS partner – hired as a OS program manager



MAJOR HIGHLIGHTS



Celebrating 4 years! We're in the fourth year of our Operations Support Program, which began in 2018. Since then, we've grown to supporting 18 amazing partner organizations.



The current number of employees hired on on behalf of our partners. This means our partners have more capacity to accomplish their mission

Our Operations Support team and superstar grant writers support our partners in researching and applying to grants. We're always excited to see our partners receive funding for thoughtful growth and to sustain their work!



- Some partners have current and renewed contracts with City of Seattle Human Services department
- Creative Justice has been blessed with opportunities for funding while receiving a few nominations for even more funding
- Ala Garifuna has received its first grant!
- 5 of our partners got multi-year funding from Seattle Foundation for their Fund for Inclusive Recovery!
- Partners have also renewed grants with Best Start for Kids
- We hired another contractor, <u>SuJ'n Chon</u>, to support our Partners in researching and applying to grants!



Operations Partners held successful events!

- The Good Foot Space Open House/Grand Opening
- Ala Garifuna Gala Event
- Somos:LatinX Pride comeback for FY23







CARACITY BUILDING Star

Our Capacity Building Program goes hand-in-hand with our Fellowship and Operations Support Programs. Our team of stellar capacity builders works to move organizations away from the burnout cycle by supporting them in building stronger infrastructure, leadership, and practices so that they can fulfill their mission and serve their community, while taking care of their staff's well-being. We offer culturally-responsive coaching, organizational assessments, customized capacity building plans, and much more.

The way our Capacity Building team works with our Partners prioritizes building trusting relationships, and the process is designed to fit partner organizations' schedules and priorities.

From 2019 to 2021, our Capacity
Building team partnered with Best
Starts for Kids (BSK) to provide
capacity building support to 12 of
their grantees:

Atlantic Street Center Communities of Rooted Brilliance

(formerly Coalition for Refugees for Burma)

East African Community Services

MAJOR HIGHLIGHTS

El Centro

Iraqi Community Center of Washington

Open Arms

Somali Health Board

Centro Rendu Program of St. Vincent & Catholic Community Services

Hope Central

Voices of Tomorrow

ReWA

Korean Community Service Center



We expanded our team! We now have 3 new staff that are still growing & onboarding in their roles as capacity builders for partners.

Major takeaways from shared feedback:

- Partner growth and milestones: Partner staff gained new knowledge and skills, showed growth in leadership and supervision practices, and implemented new systems and structures that made their relationships and work more impactful.
- **Most impactful supports:** Trainings (zoom, supervision) were the most appreciated support named by closing reflection participants, followed by coaching and strategic planning. These supports helped partners gain clarity, build stronger org visions and strategies, and feel supported.
- Examining capacity building support: Partners appreciated RVC's culturally responsive and relational approach to capacity building work, and named flexible and responsive communication as key to their progress. Partners mentioned timing and lack of clarity as two major barriers to getting the support they wanted.

This past year, the CAP team supported:

- partners with organizational culture processes that focused on workplanning & supervision
- partners with organizational assessments
- partners with budgeting processes that included budget forecasting and planning
- partners with coaching and thought partnership
- partners with fundraising planning
- partners with strategic planning processes
- partners with board development





FELLOWSHIP

Our Community Impact Fellowship Programs place emerging leaders of color in two-year, full-time positions at local grassroots organizations that are led by and serve communities of color. Our programs help build the next generation of leaders in the nonprofit sector, while increasing resources going to these organizations.

Our Fellows bring their talent, passion, and commitment to community, while we provide a livable wage, benefits, and ongoing opportunities for professional development, community building, and a cohort learning experience that centers on transformative and just leadership for themselves and the communities they live, work, play, and serve.

Celebrating the 2019-2021 cohort!

Here are some excerpts & quotes from our '19-'21 Fellow Leadership Report. If you haven't taken a look yet,

Adaptive

Collective







A regular practice of self-reflection became a key to their growth. Being open to giving and receiving feedback allowed them to think holistically about their work and needs.

Shift in how Fellows define leadership...from one rooted in hierarchy and professionalism to one that calls for collaboration, empowering others, and bringing people

together.

Showing up as their whole selves

"I feel like everyone's confidence has grown in some way. Everyone is learning to love themselves a little bit more and being kinder to themselves. It's just a really nice thing to see people become who they're meant to become."

"Fellows witnessed changes at their organizations, such as stronger org infrastructure & processes, feedback culture, and social justice analyses."

Just

Transformational

Leadership

A less definable success, but important: we are grateful to have multiple Fellow alums in RVC staff positions... incredible leaders come back around!

By the Numbers

- host organizations joined the cohort for 6 months of onboarding before beginning to host a Fellow!
- new partner orgs to RVC
 - Movimiento Afrolatino Seattle
 - Equity in Education Coalition
 - STEM Paths Innovation Network
 - Na'ah Illahee Fund
 - Black Farmers Collective

- partners also supported by OS
- Creative Justice
- Supporting Partnerships in Education & Beyond
- WA-BLOC
- The Good Foot
- Mujer Al Volante
- are in their **second cycle** of the Fellowship program with us:
 - Supporting Partnerships in Education & Beyond
 - Duwamish River Community Coalition

Building our capacity as a fellowship team, we've added **Christian Moore** to our small yet mighty team!

Adding a new team member soon to ensure the quality of our programs for both fellows and partners are



MAJOR HIGHLIGHTS -



Garcia



McMillan

Valencia-Martinez

Intentional Pause + 2022-2024 Community Impact Cohort!

After hosting back-to-back cohorts of Fellows for 6 years, the RVC Fellowship team took a gap year for the first time. We can all benefit from resisting the Nonprofit Industrial Complex by pausing, reflecting, and leaning into planning and spaciousness in our work. For the Fellowship team, this intentional pause allowed them to reflect on lessons learned and to do a lot of deep strategic planning, and to dedicate 4-5 months of recruitment for Fellows (and host organizations) in a more intentional and supportive way. We also took time to revisit and improve the quality of our curriulum. Finally, it allowed the team to dedicate 6 months to onboard Fellowship host orgs, deepen relationships, and set Fellows and Partner orgs up to thrive.



Mamudou

Kuyateh







Hannah Wilson

Penny Natthinee Friedrichsen





Richard "RJ" Dumo

Hasati

More context around the pause decision

Fellowship host org onboarding topics



SOCIAL TUSTICE X PUGE LEAGUE

SOCIAL JUSTICE LEAGUE IS A BOLD INITIATIVE TO TRANSFORM THE LANDSCAPE OF PHILANTHROPY & FUNDING.

In order to achieve our collective vision of social and systemic change,

We need to build towards a deep, broad, and shared commitment to equitable distribution and sharing of power and wealth.

The current funding landscape props up historical inequities and racist power dynamics, and continues to fuel a sense of scarcity. This keeps leaders of color from being able to invest in long-term strategies and creative solutions.

The Social Justice League (SJL) is our response to this systemic under-resourcing of BIPOC organizations. Building on years of work in partnership with nonprofit leaders of color, RVC has brought together funders and stakeholders to invest in a pooled fund that can support BIPOC communities over the long-term, building collective community power by getting unrestricted dollars into the incredibly capable and powerful hands of BIPOC organizations.

SJL's goal is to raise \$15 million dollars; \$100K in unrestricted operating support dollars per year over the course of 5 years for each of our 24 partner organizations.

SJL acknowledges how power dynamics can play a role in funding relationships, and therefore have partnered with the Social Justice Fund to house and distribute money to our nonprofit

partners. SJL (and RVC) do not take any portion of the funds we raise to support our partners.

Powerful change happens when BIPOC organizations are well resourced. With unrestricted funding for multi-year operating support, our partners have been able to ground their work in an abundance mindset. They can move from scrambling to dreaming big; moving towards their visions of thriving communities!

We are so excited by the momentum we are building and the relationships we are able to cultivate. But! We are not done.

We have a strong start at fundraising for the full \$15 million for our Partners. We have committed stakeholders, rooted determination, and the vision to see this all come to life.

And we have you.

Join us in this movement to raise the bar for resourcing BIPOC organizations and change the landscape of philanthropy.

Funding partners include Satterberg Foundation, Bill & Melinda Gates Foundation, Group Health Foundation, Seattle Foundation, Expedia Group, as well as support from longtime RVC stakeholders.



THOUGHT LEADERSHIP

Learning in public, sharing what we learn, and building relationships through shared leadership is built into our DNA at RVC. We believe that sharing our decisions, resources, and learning journey is a necessary part of advocating for more equitable organizational and systemic change.

Check out our shared leadership journey in these two blog posts:

Co-ED Structure Blog Post

RVC's New Org Chart

Organizational Development: Shared & Distributed Leadership

Our biggest organizational journey this year has been moving into our shared leadership structure of four executive directors.

We are not alone in our desires to explore new leadership structures. In the past year, staff have spoken at several conferences and done over a dozen 1:1 thought partnership sessions with organizations looking to implement or learn from our shared leadership model — and the associated issues that arise with it; from decision making structures, to role clarity, to building a leaderful culture, and more.

Program Development: Lessons from Green Pathways

We pilot multi-year programs and ideas at RVC as a way to keep fulfilling our mission, but not all of them are converted into ongoing programming. Yet, some of our most fruitful learning and sharing comes from these pilot initiatives. We made the decision to sunset our Green Pathways fellowship, which aimed to create living-wage and entry-level positions for BIPOC leaders in the environmental sector. See our lessons learned here.

Green Pathways Final Update

Operational Development

At RVC, we know that some of the best ways we can cultivate staff wellness and sustainability is through concrete change in organizational policies, staff compensation and benefits. As part of our commitment to creating equitable compensation, we have continued to refine our equitable salary calculator designed to remove the often inequitable practice of negotiating salaries. Instead, we start with the same baseline salary for all our staff and then incorporate the differing roles people energize, including valuing skills that are not often considered such as emotional labor and using multiple languages at work. We have consistently been able to offer cost of living adjustments and raise our baseline salary so we advance in offering livable wages in the Seattle area. Equitable payroll philosophies is a growing edge for our entire sector. We are refining our calculator based on our organizational and sector-wide learnings.





Our Partners

RVC's strength lies in the sense of community we've built with our partners. Through collaboration, we facilitate resource-sharing and foster strategic partnerships, creating the opportunity for local action across diverse communities of color.



All Girl Everything Ultimate Program



Ala Garifuna Women



Alphabet Alliance of Color



Atlantic Street Center



Black Farmers Collective



Center for Human Services



Collective Justice NW



Communities of Rooted Brilliance



Creative Justice



Duwamish River Community Coalition



East African
Community Services



El Centro de la Raza



Equity in Education Coalition



Familes of Color Seattle



First Five Years & Beyond



The Good Foot Art Collective



Hope Central



Iraqi Community Center of Washington



Korean Community Service Center



Movimiento Afrolatino Seattle



Mujer Al Volante



Na'ah Illahee Fund



One Vibe Africa



Open Arms
Perinatal Services



Partners for Educational Reform & Student Success



Refugee Women's Alliance



Renton Innovation Zone Partnership



Skyway Coalition



Somali Health Board



Somos Seattle



Stem Paths Innovation Network



St. Vincent de Paul KC



Supporting Partners in Education and Beyond



Surge Reproductive Justice



Voices of Tomorrow



Washington Building Leaders of Change



Youth Speaks Seattle

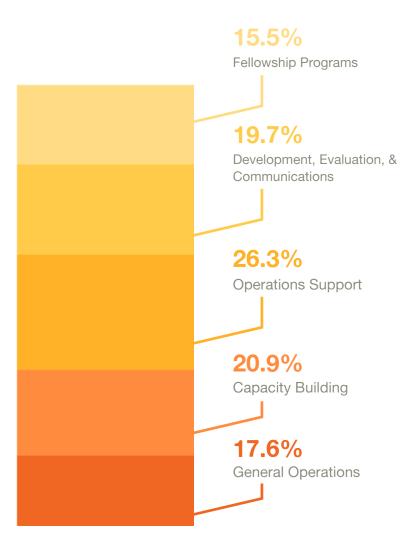


Financials

Total Revenue \$ 4,121,998.88

Total Expenditure \$ 2,565,831.70

RVC was very fortunate to receive a PPP loan and have it forgiven. This was a one-time revenue opportunity giving us the chance to to build out our reserves and help stabilize RVC and our Partner Orgs. RVC continues to fundraise in order to support our ever growing capacity and supports for our partners.



Our Supporters

Corporate | Organizational

Amazon Smile Anthony-Maymudes Family Foundation

Benevity

Bill and Melinda Gates Foundation

Blackbaud Giving Fund

Boeing Company

Bullitt Foundation

Chevron

Columbia Bank

Communities Rise

Community Organizing &

Family Issues

Community Wealth Partners

CopperPoint Insurance Companies

Coyote Central

Egg Press

Fidelity Charitable

Freedom Project WA

Front and Centered

Google

Harold and Jean Grossman

Family Foundation

Horizons Foundation

Impact Assets

King County Employee Giving

Program

McKnight Foundation

Microsoft Corporation

Moss Adams

MUFG Union Bank

Nelson Nygaard Consulting

Associates

Network for Good

Nordstrom

Panorama Global Fund /

Frontstream

Pride Foundation

Progress Alliance of Washington

Salesforce

Satterberg Foundation

Schwab Charitable

Seattle Foundation

Social Innovation Forum

Stansbury Family Foundation

Stolte Family Foundation Svmetra

The Jewish Federation TisBest Philanthropy

Washington Women's Foundation Weyerhaeuser NR Company

Honoraria

City Year, Inc. Community Alliance for Global Justice **Education First Consulting**

Moonshot EdVentures Texas Countil of Family

Violence

Third Sector New England

Whitson Strategies

Individual

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Akoth Ombaka Alexa Pitoulis

Alexander Jacobsen

Alexandra Franklin Alexia Klatt

Alfonso Orozco Aline Carton-Listfjeld

Alison Cheung Alistair Jackson

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Allyson Fredericksen Amanda Kirsch

Amanda Mancenido Amber Sturrock

Amy Carter Amy Pak

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Brady Walkinshaw Brenda Berry

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Brook Larios Brooke Williams

Burke Stansbury Candida Lorenzana

Carole Bianquis Carrie Plank Catherine Austin

Catherine Roosevelt Catherine Thaver

Cathryn Vandenbrink Cathy Habib

Chris Thrasher Christine Laffer

Chris Rhodes

Chukundi Salisbury Clara Berg

Clarence Dancer Cresenciano Maramot Darcie Larson

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Jesiolowski **David Coffey**

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Della Hansmann Diana & Jay Vall-llobera

Donna Trost

Doris Elliott Ebony Dilworth Elizabeth Loudon Elizabeth Seymour Ellen Ferguson Ellie DiPietro **Emil Paddison**

Eric Agyemang Erika Chen Erin Okuno

Eowyn Sinclair

Erin Spannan Estevan Munoz-Howard

Ethan Berklev Fabiola Arvizu Florence Sum Forrest Collman Fredrick Symonds

Gail Stone Girts Folkmanis **Gregory Reffner**

Han So Hana Jang

Hannah Lencheck Hannah Lidman Heather Carawan Heidi Jackson

Holly and Lacie Braun

Ilona Davis J Fitzgerald Jackson Moller Jacob Lundgren Jacqueline Westfall

James Lovell Janet Levinger



Other Sources

24.0%

11.4%

10.3%

Grants

Government

24.6%

29.7%

Operations

General

Program Revenue

Individual Giving

PPP Loan

Our Supporters, continued

Jesiolowski
David Coffey
David Habib
David Maymudes
Deborah Harrison
Deborah Purce
Delia Allen-O'Brien
Della Hansmann
Diana & Jay Vall-llobera
Donna Trost
Doris Elliott
Ebony Dilworth
Elizabeth Loudon
Elizabeth Seymour

Elizabeth Seymon Ellen Ferguson Ellie DiPietro Emil Paddison Eowyn Sinclair Eric Agyemang Erika Chen Erin Okuno Erin Spannan

Estevan Munoz-Howard Ethan Berkley Fabiola Arvizu Florence Sum Forrest Collman Fredrick Symonds

Gail Stone
Girts Folkmanis
Gregory Reffner
Han So
Hana Jang
Hannah Lencheck

Hannah Lidman Heather Carawan Heidi Jackson

Holly and Lacie Braun Ilona Davis

J Fitzgerald
Jackson Moller
Jacob Lundgren
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James Lovell
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Joaquin Uy
John Webber
Johnny Mao
Jojo Gaon
Jon Kauffman
Jondou Chen

Jondou Chen
Joy Scott
Judith Chen
Judy Pigott
Julie K Stein
Julie Silverman
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Karen Gale

Karina O'Malley
Katherine & Matthew
Donor Advised Fund
Katherine Selvocki
Katie Renschler
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Kevin Connolly

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Krista Camenzind
Kristen Boyles
Kristine Maramot
Laura Poyneer
Lawton Fury Family
Layla Taylor

Layla Taylor
Leah Greenwood
Leah Rapalee
Leilani Rigby
Liahann R Banner

Liahann R Bannerman Linda Ryerson Lisa Tanaka Liz Argall Louise Pathe Lucy Burkland Lydia Munz Lynne Nguyen Magan Do Maia Mares Manami Kano Mandie Rice Marcos Martinez Marcus Warlick

Marcus Warlick
Mares Asfaha
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Mark Parker
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Mary Williamson
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Matthew Tole
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Osca Opoku

OPERATIONS SUPPORT PROGRAM MANAGER

OPERATIONS SUPPORT PROGRAM MANAGER

Miko Pugal

Mandie Rice

DEVELOPMENT ASSOCIATE

Florence Sum

FELLOWSHIP PROGRAM MANAGER

Yecelica Jaime Valdivia

ELLOWSHIP PROGRAM STRATEGY & CAPACITY LEAD

Vic Vong

CAPACITY BUILDING LEAD

Uyên Vũ

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Angela Powell

(CO-CHAIR)

Mindy Huang

SECRETARY

Magan Do TREASURER Paul Laughlin James W. Lovell Mohamed Shidane Miriam Zmiewski-Angelova

Rachel Greenwood



Like so many of us building towards liberatory futures, we look to nature to see what deeply resilient ecosystems need for long-term health. Rather than seeding and harvesting year-to-year, we see the importance of prioritizing the health of the soil. We believe our work should be considered with that same lens towards a deeper transformation...as well as funding that work!

This work was made possible through generous giving and commitment from supporters like you. Donate today to ensure that we can sustain this work for years to come!

HOW TO GIVE TO RVC

- ONLINE rvcseattle.org/donate
- MAIL Make a check out to RVC Seattle and send it to: 1225 S. Weller St. Suite #400, Seattle, WA 98144.
- BY PHONE Give us a call at 206-436-9536

FIND US

1225 S. Weller St. Suite #400 Seattle, WA 98144

206-436-9536

rvcseattle.org

